Advance to Specific Categories: Communication | Governance/Organization Construct | Inspection | Leadership |

Metrics/Analytics/Technology | Oversight Capability Maturity Model | Provider Qualification | Process Oversight | Protocol

Quality | Patient Engagement | Quality Agreement | Quality Oversight Management Framework | Risk | Risk-Based Quality

Management | Roles and Responsibilities | Site Quality | Technical Oversight | Summary of Knowledge Center Documents |

New Documents in Development

<u>Communication</u>: To achieve leading practice quality oversight, an organization must proactively and clearly define required communications, the types of stakeholders who must be informed, the media, venues, or forums expected, and the style of these communications.

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Comm Tool 00	Communication Guideline	
Comm Tool 01	Communication Management Plan	
Comm Tool 03	Issue Escalation Process	
Comm Tool 04	Escalation Pathways	
Comm Tool 05	Risk Issue Triggers RACI Matrix Template	
Comm Tool 07	Risk or Issue Communication Template	
Comm Tool 11	Meeting Minutes Template	
Comm Tool 12	Action Item Template	
Comm Tool 13	Meeting Agenda Template	
Comm Tool 14	Issue Log Template	
Comm Tool 15	Leading Practices for Meetings	
Comm Tool 16	Email Leading Practices	
Comm Tool 17	Governance Meeting Constructs and Agenda	
Comm Tool 20	Setting Expectations Worksheet	
Comm Tool 22	Active Lessons Learned Process and Database Construct	
Comm Tool 24	Active Lessons Learned Capture Template	
Comm Tool 25	Active Lessons Learned Project Review Meeting Template	
Comm Tool 26	Active Lessons Learned Review Meeting Facilitator Guide	
Communication Resources		18

<u>Governance/Organizational Construct:</u> Governance leading practice concepts should apply throughout an organization. The leading practices and tools that are provided as part of this guideline should be tailored and fit-for-purpose for a specific organization based on the sourcing models that are deployed, the maturity of the Sponsor/Provider relationship, services outsourced and other considerations.

Gov Tool 00	Governance and Organizational Construct Guideline
Gov Tool 01	Governance Structure and Objectives
Gov Tool 02	Governance Charters
Gov Tool 02a	Template for a Governance Charter
Gov Tool 02b	Sample Executive Committee Charter
Gov Tool 02c	Sample Operations Mgmt Comm Charter
Gov Tool 02d	Sample Business Mgmt Comm Charter
Gov Tool 03	Decision Making Models
Gov Tool 08	Decision Scorecard



Gov Tool 11	Centers of Excellence	
Gov Tool 12	Quality Units	
Gov Tool 13	Template for Business Objectives and Needs	
Gov Tool 14	Preparing a Governance Plan	
Gov Tool 15	Partnership Governance Plan Template	
Gov Tool 17	Risk and Issue Triggers	
Gov Tool 23	Cost Benefit Analysis	
Gov Tool 24	Metrics Analytics Optimization	
Gov Tool 25	System Scorecard Template	
Gov Tool 26	Multi-Project Tracker	
Governance/Organizational	Governance/Organizational Construct Resources	

<u>Inspection:</u> As a leading practice for Inspection Readiness, the Sponsor, CRO and Clinical Sites should proactively prepare for inspections from all Health Authorities responsible for countries where Sponsors are seeking market authorization approval. Inspection Readiness is vital to ensure efficient review by Health Authorities of the clinical trial program.

INSP 00	Inspection Readiness Overview
INSPA 00	IR Agency Resource and Member Experience
INSPA 00a	Acronyms Inspection Readiness Agency Resource Documents
INSPA 01	Member Experience Overview
INSPA 01a	Remote Inspection Focus Group - Feb 2021
INSP 02	Sponsor and CRO Inspection Readiness Dashboard
INSPA 02	USA FDA Inspection Readiness Agency Resource
INSP 02a	Sponsor and CRO Functional Inspection Preparation Checklist
INSP 03	Inspection Preparation Kickoff Meeting Presentation Template
INSPA 03	UK MHRA Inspection Readiness Resource
INSP 03a	Inspection Preparation Kickoff Email Template
INSP 03b	Inspection Preparation Timeline Template
INSP 04	Inspection Preparation Storyboard Template
INSPA 04	EU EMA Inspection Readiness Resource
INSP 04a	Inspection Preparation Most Challenging Questions
INSP 05	Sponsor and CRO Inspection Logistics and Coordination Tool
INSPA 05	China NMPA Inspection Readiness Resource
INSP 05a	Dos and Do Nots During Inspection Interviews
INSP 06	Inspection Preparation Logistics Presentation Template
INSPA 06	Japan PMDA Inspection Readiness Agency Resource
INSP 07	ICH E6 (R2) Overview
INSPA 07	Health Canada Inspection Readiness Resource
INSP 07a	ICH E6 R2 Mapping to a Quality Management System
INSP 07b	Background and Resources
INSP 07c	Assessment of Resources and Process Operations



INSP 07d	External Service Provider Oversight	
INSP07e	Risk Evaluation	
INSP07f	Risk Control	
INSP 07g	Risk Review	
INSP 07h	Risk Communication	
INSP 07i	Process Improvement	
INSP 07j	Risk Reporting	
INSP 07k	Documentation	
INSP 08	Sponsor and CRO Inspection Preparation Tool	
INSP 09	QMS Annual Compliance Assessment Plan Process	
INSP 09a	QMS Compliance Assessment Plan Schedule Template	
INSP 09b	QMS Assessment Findings and Resolutions Template	
INSP 11	Investigator Site Inspection Preparation Tool	
INSP 12	Investigator Site Functional Inspection Preparation Checklist	
INSP 13	Investigator Site Inspection Preparation Interview Question Template	
INSP 14	Investigator Site Inspection Logistics and Coordination Tool	
INSP 15	Clinical Site Inspection Follow up	
INSP 16	Investigator Site Inspection Preparation Most Challenging Questions	
INSP 17	PMDA Required Foreign Investigative Site Inspection Documents Tool	
INSP 18	Pharmacovigilance Areas of Focus	
INSP 19	Inspection Response Guide	
INSP 20	Inspection Response Checklist	
INSP 21	Inspection Response Tool	
INSP 22	MHRA Blog Sponsor Oversight	
INSP 23	AQC Quality Management System	
Inspection Resources		50

<u>Oversight Leadership Requirements:</u> Leadership is essential to any group or organization. What a leader does is usually difficult to describe and is often situational. Leading practice for individuals in leadership roles that provide oversight of outsourced projects is the ability to accomplish tasks through others by providing clear direction, vision, and motivation.

Lead Tool 00	Oversight Leadership Guideline	
Lead Tool 03	Balanced vs Micromanagement	
Lead Tool 04	Leadership Styles	
Lead Tool 05	The Six Leadership Styles at a Glance	
Lead Tool 06	Leadership Characteristics of Vendor Oversight Team	
Lead Tool 07	AAAA Framework	
Lead Tool 10	Vendor Oversight Interviewing Template	
Lead Tool 14	Culture of Quality	
Oversight Leadership Requirement Resources		8



<u>Metrics/Analytics/Technology:</u> Metrics and their supporting analytics seek to improve operations through oversight and management of factors that impact outcomes. Good utilization of metrics, analytics, and associated decision processes can drive efficiency, support accountability, create consistency, enhance quality, and promote an outcomes-focused culture and effective risk management.

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Met Tool 00	Metrics/Analytics/Technology Guideline	
Met Tool 01	Quality and Oversight Metric Taxonomy	
Met Tool 06	Strategy Maps	
Met Tool 11	Development Worksheet for Special Metric Short Lists	
Met Tool 18	Metrics Plan Thought Map	
Met Tool 20	Metric Dashboard Example: Balanced Scorecard	
Met Tool 21	AQC Catalog of Quality and Oversight Metrics	
Met Tool 22	Organizational Metrics Curriculum	
Metrics/Analytics/Technology Resources		8

Oversight Capability Maturity Model: Sponsor oversight capability, as it relates to Provider oversight, for biopharmaceutical R&D is important for the industry to drive greater efficiency and quality and reduced cycle time and risk. Advanced capability by Sponsors can offer benefits in fewer findings during audits and regulatory inspections. Sponsor capabilities also impact CROs by enabling better more effective partnerships.

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OCMM 00a	Oversight Strategy	
OCMM 00b	Governance/Organization Construct	
OCMM 00c	Oversight Leadership	
OCMM 00d	Process Oversight	
OCMM 00e	Metrics/Analytics/Technology	
OCMM 00f	Proactive Risk and Opportunity Management	
OCMM 00g	Budget, Sourcing, Contractual, Financial Oversight	
OCMM 00h	Communication Associated with External Party Oversight	
OCMM 00i	Roles and Responsibilities within Oversight Landscape	
OCMM 00j	Technical Oversight	
OCMM 02	Oversight Capability Maturity Model Worksheet	
OCMM 03	Oversight Capability Maturity Model Instructions	
OCMM 04	Conceptual Foundation	
OCMM 05	Oversight Capability Maturity Model Image	
OCMM 06	Virtual and Lean Models for Oversight	
Oversight Capability Maturity Model Resources		15

<u>Provider Qualification:</u> A compilation of industry standards and tools for qualification of Clinical Service Providers. The standards are either specifically defined by health authority regulations or guidance documents, have been extrapolated



based on regulations and guidance, or have become expected requirements based on leading practices, as defined by an advisory board of biopharmaceutical and Contract Research Organizations through the Avoca Quality Consortium.

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PQUAL 01	Core Standards
PQUAL 01a	Core RFI Template
PQUAL 01b	Core Scorecard Template
PQUAL 01c	Core Visit Checklist Template
PQUAL 02	Central Labs Standards
PQUAL 02a	Central Labs RFI Template
PQUAL 02b	Central Labs Scorecard Template
PQUAL 02c	Central Labs Visit Checklist Template
PQUAL 03	Bioanalytical Lab Standards
PQUAL 03a	Bioanalytical Lab RFI Template
PQUAL 03b	Bioanalytical Lab Scorecard Template
PQUAL 03c	Bioanalytical Lab Visit Checklist Template
PQUAL 04	Biomarker Lab Standards
PQUAL 04a	Biomarker Lab RFI Template
PQUAL 04b	Biomarker Lab Scorecard Template
PQUAL 04c	Biomarker Lab Visit Checklist Template
PQUAL 05	IxRS Provider Standards
PQUAL 05a	IxRS RFI Template
PQUAL 05b	IxRS Scorecard Template
PQUAL 05c	IxRS Visit Checklist Template
PQUAL 06	ECG Provider Standards
PQUAL 06a	ECG RFI Template
PQUAL 06b	ECG Scorecard Template
PQUAL 06c	ECG Visit Checklist Template
PQUAL 07	Medical Imaging Provider Standards
PQUAL 07a	Medical Imaging RFI Template
PQUAL 07b	Medical Imaging Scorecard Template
PQUAL 07c	Medical Imaging Visit Checklist Template
PQUAL 08	COA and eCOA Provider Standards
PQUAL 08a	COA and eCOA RFI Template
PQUAL 08b	COA and eCOA Scorecard Template
PQUAL 08c	COA and eCOA Visit Checklist Template
PQUAL 09	CRO Monitoring Standards
PQUAL 09a	CRO Monitoring RFI Template
PQUAL 09b	CRO Monitoring Scorecard Template
PQUAL 09c	CRO Monitoring Visit Checklist Template
PQUAL 10	CRO Data Management Standards



PQUAL 10a	CDO D. L. M I DELT I. I.
•	CRO Data Management RFI Template
PQUAL 10b	CRO Data Management Scorecard Template
PQUAL 10c	CRO Data Management Visit Checklist Template
PQUAL 11	CRO Biostatistics Standards
PQUAL 11a	CRO Biostatistics RFI Template
PQUAL 11b	CRO Biostatistics Scorecard Template
PQUAL 11c	CRO Biostatistics Visit Checklist Template
PQUAL 12	CRO Medical Writing Standards
PQUAL 12a	CRO Medical Writing RFI Template
PQUAL 12b	CRO Medical Writing Scorecard Template
PQUAL 12c	CRO Medical Writing Visit Checklist Template
PQUAL 13	Phase I Unit Standards
PQUAL 13a	Phase I Unit RFI Template
PQUAL 13b	Phase I Unit Scorecard Template
PQUAL 13c	Phase I Unit Visit Checklist Template
PQUAL 14	Electronic Regulatory Binder-eISF Standards
PQUAL 14a	Electronic Regulatory Binder-eISF RFI Template
PQUAL 14b	Electronic Regulatory Binder-eISF Scorecard Template
PQUAL 14c	Electronic Regulatory Binder-eISF Visit Checklist Template
PQUAL 15	eConsent Standards
PQUAL 15a	eConsent RFI Template
PQUAL 15b	eConsent Scorecard Template
PQUAL 15c	eConsent Checklist Template
PQUAL 16	Mobile Health Care Provider Visits Standards
PQUAL 16a	Mobile Health Care Provider Visits RFI Template
PQUAL 16b	Mobile Health Care Provider Visits Visit Scorecard Template
PQUAL 16c	Mobile Health Care Provider Visits Visit Checklist Template
PQUAL 17	eHealth Records for Patient Recruitment and Feasibility Standards
PQUAL 17a	eHealth Records for Patient Recruitment and Feasibility RFI Template
PQUAL 17b	eHealth Records for Patient Recruitment and Feasibility Scorecard Template
PQUAL 17c	eHealth Records Patient Recruitment and Feasibility Visit Checklist Template
PQUAL 18	eTMF Standards
PQUAL 18a	eTMF RFI Template
PQUAL 18b	eTMF Scorecard Template
PQUAL 18c	eTMF Checklist Template
PQUAL 19	Telemedicine Telehealth Standards
PQUAL 19a	Telemedicine Telehealth RFI Template
PQUAL 19b	Telemedicine Telehealth Scorecard Template
PQUAL 19c	Telemedicine Telehealth Visit Checklist Template
PQUAL 20	General Wearable Sensor Device Standards



PQUAL 20a	General Wearable Sensor Device RFI Template
PQUAL 20b	General Wearable Sensor Device Scorecard Template
PQUAL 20c	General Wearable Sensor Device Visit Checklist Template
PQUAL 21	eHealth Record to EDC Connector Apps Standards
PQUAL 21a	eHealth Record to EDC Connector Apps RFI Template
PQUAL 21b	eHealth Record to EDC Connector Apps Scorecard Template
PQUAL 21c	eHealth Record to EDC Connector Apps Checklist Template
PQUAL 22	Actigraphy Motion Sensors Standards
PQUAL 22a	Actigraphy Motion Sensors RFI Template
PQUAL 22b	Actigraphy Motion Sensors Scorecard Template
PQUAL 22c	Actigraphy Motion Sensors Visit Checklist Template
PQUAL 26	Provider Selection Rationale Template
PQUAL 27	High Level CRO Qualification Scorecard
PQUAL 28	Provider Assessment Report Template
PQUAL 29	Central Provider Assessments Tracking Table
PQUAL 30	Approved Provider List Table
PQUAL 31	CRO Qualification and Selection
Provider Qualification Resou	irces 94

<u>Process Oversight:</u> Process oversight includes the activities and behaviors necessary to manage and improve operations by overseeing process control and by surveillance of how activities are performed. Process oversight is a vital part of and is a key leading practice for Quality Oversight. Good process oversight drives quality not only in the context of operational risk, but also compliance risk.

Process Tool 00	Process Oversight Guideline
Process Tool 01	Elements of Process Oversight
Process Tool 01d	CRO Qualification and Selection
Process Tool 03	Process Document Control
Process Tool 03b	Joint Process Development
Process Tool 03e	Process Development Document
Process Tool 03f	Process Improvement
Process Tool 03g	Lean and Kaizen Events
Process Tool 03h	Root Cause Analysis
Process Tool 03i	Root Cause Analysis Fishbone Diagram Template
Process Tool 03j	Statistical Process Control
Process Tool 04	Quality by Design Principles
Process Tool 04b	QbD for Pharma GCP Activities
Process Tool 04c	Operationalizing QbD for Clinical Trials
Process Tool 04g	QbD Template FMEA
Process Tool 04h	QbD Leading Practices when Outsourcing
Process Tool 04k	QbD Risk Assessment and Prioritization



Process Tool 05e	Joint Quality Management Plan	
Process Tool 06	Change Management Leading Practices	
Process Tool 06a	Change Management Plan Template	
Process Tool 06b	Organizational Change Management Presentation Template for a New QMS	
Process Tool 07	Quality Audit Process	
Process Tool 07a	Quality Audit Plan Template	
Process Tool 07b	Quality Audit Agenda and Checklist	
Process Tool 07c	Quality Audit Schedule Template	
Process Tool 07d	Site Quality Audit Report Template	
Process Tool 07e	Provider Quality Audit Report Template	
Process Tool 08	Functional Service Provider Quality Oversight Plan	
Process Tool 09	Kick Off Meeting Agenda	
Process Tool 10	Study Closeout Study Level Checklist	
Process Tool 11	Study Closeout Investigator Site Checklist	
Process Oversight Resources	· · · · · · · · · · · · · · · · · · ·	31

<u>Protocol Quality:</u> A high-quality protocol is critical not only to the full appraisal of a study's scientific objectives, but also to its proper, timely, and cost-effective implementation.

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PROQ 01	Protocol Quality Review Checklist
PROQ 02	Leading Practices in Quality Protocol Development
PROQ 02a	Defining Meaningful Scientific Questions
PROQ 02b	Developing Rigorous Feasible Attractive Study Designs
PROQ 02c	Protocol Authoring with Functional Input
PROQ 02d	Protocol Review QC and Approval
PROQ 02e	Assess Implementation Experience and Measure Performance
Protocol Quality Resources	7

<u>Patient Engagement:</u> The use of patient input during trial design and execution can enhance the quality and efficiency of clinical development activities and results, as well as serving the patient need to be appreciated as a research partner. The following tools help support operationalizing such initiatives.

Return to Top
Patient Engagement Playbook
Patient Engagement Reading List
Definitions and Considerations for Patient Engagement Strategy
Business Objectives for Patient Engagement
Timepoints of Entry for Patient Engagement
Patient Engagement from Patient Perspective
Trial Participant Survey Guidance
Trial Participant Survey at Enrollment
Trial Participant Survey at Mid-Study
Trial Participant Survey at End of Study



PTEN 01d	Mock Survey Enrollment Report for Patients	
PTEN 01e	Mock Survey Enrollment Report for Sites Sponsor CRO	
PTEN 01f	Mock Survey End of Study Report for Patients	
PTEN 01g	Mock Survey End of Study Report for Sites Sponsor CRO	
PTEN 01h	Study Participant Letter	
PTEN 02	Online Patient Communities What Why When How	
PTEN 02a	Patient Insights and Benefits	
PTEN 02b	Online Community Moderation Primer	
PTEN 02c	Online Community Set Up Checklist	
PTEN 02d	Online Focus Groups and Surveys	
PTEN 02e	Virtual Patient Advisory Boards	
PTEN 02f	Private Clinical Trial Communities	
PTEN 02g	Trial Alumni Communities and Long Term Relationships	
PTEN 03	Use of Disease Information and Clinical Trial Participation Opinion Surveys	
PTEN 03a	Sample Disease Information Survey	
PTEN 03b	Sample Clinical Trial Participation Opinion Survey	
PTEN 04	Sample Patient Survey Objectives and Information for IRB Submission	
PTEN 05	Evaluation Tool for Patient Centricity at Sites	
PTEN 06	Evaluation Tool for Patient Centricity at Sponsor or CRO	
PTEN 07	Patient Engagement Program Key Success Factors	
PTEN 09	Innovative Approaches to Patient-Centric Protocol Design	
Patient Engagement Resource	ces	31

Quality Agreement: The Clinical Quality Agreement has been developed for use by The Avoca Group Quality Consortium. Clinical Quality Agreements may be composed for use at the project level, the program level, or the relationship level.

		_
QAGR 01	AQC Quality Agreement Template	
QAGR 02	Table of Contents and Acronyms	
QAGR 03	Scope	
QAGR 04	Standards	
QAGR 04a	Standard Processes	
QAGR 04b	Standards Review and Oversight	
QAGR 05	Governance	
QAGR 05a	Governance Benefits	
QAGR 06	Communication	
QAGR 07	Risk Management	
QAGR 08	Protocol and Process Deviation	
QAGR 09	Quality Metrics	
QAGR 10	Selection and Training of Personnel	
QAGR 11	Third Party Vendors and Suppliers	
QAGR 12	Audits and Issue Resolution	



QAGR 12a	Lead Auditor	
QAGR 12b	SOPs and Findings Definitions	
QAGR 12c	General Audit Strategy	
QAGR 12d	Audits Initiated by CRO	
QAGR 12e	Audits by Sponsor of CRO	
QAGR 12f	Audit Follow Up	
QAGR 12g	Audit of Sites by Sponsor	
QAGR 13	Inspections	
QAGR 13a	Inspection Readiness Plan	
QAGR 13b	Unannounced Inspections	
QAGR 13c	QA Support of Inspections	
QAGR 13d	Inspection Follow Up	
QAGR 14	Performance Control	
QAGR 15	Biostatistics and Programming	
QAGR 16	Data Management	
QAGR 17	Investigator Selection and Training	
QAGR 18	Investigator Site Watch and Deviation Management	
QAGR 19	Medical Writing of Trial Documents	
QAGR 20	Monitoring	
QAGR 21	Pharmacovigilance	
Quality Agreement Resource	es	35

<u>Quality Oversight Management Framework:</u> The Quality Oversight Management Framework (QOMF) offers a high-level view of the AQC library of leading practices for effective Quality Oversight. This QOMF framework shares the eight elements that drive effective oversight and shows how they fit together. This framework is supported by the eight "AQC swim lane" view. The QOMF framework also includes a glossary that supports the entire AQC library, across the eight swim lanes and across the other AQC workstreams supported by the library.

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QOMF 01	Proactive Quality Oversight Management	
QOMF 02	Avoca Quality Consortium Glossary	
Quality Oversight Management Framework Resources		2

<u>Proactive Risk/Opportunity Management:</u> Proactive Risk and Opportunity Management includes the coordinated activities and behaviors necessary to direct and control an organization regarding risk and opportunities. Effective proactive management of risk drives quality on many fronts, including business, operational, patient-facing, and compliance risk.

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Risk Tool 00	Proactive Risk and Opportunity Management Guideline
Risk Tool 01	Elements of Risk Management
Risk Tool 02	Elements of Opportunity Management
Risk Tool 03	Risk Management Tools
Risk Tool 03a	Risk Matrix with Instructions
Risk Tool 03b	FMECA Tool



Risk Tool 03d	Risk Ranking and Filtering	
Risk Tool 03e	Sample Risk Matrix	
Risk Tool 03f	Risk Ranking Template	
Risk Tool 03g	Risk Matrix Template	
Risk Tool 04	Opportunity Management Plan, Matrix and Tracking Template	
Risk Tool 06a	Risk Prevention and Detection Controls	
Risk Tool 06b	Risk Plan with Bubble Plot	
Risk Tool 07	Risk Management Plan Template	
Risk Tool 07b	Key Risk Indicators and Central Statistical Monitoring	
Risk Tool 09	Project Warning Signs and Recovery	
Risk Tool 09a	Project Transition Practices	
Risk Tool 09b	Project Transition Plan Template	
Risk Tool 09c	Project Recovery Plan Template	
Risk Tool 10	Measures of Risk and Opportunity Mgmt Success	
Risk Tool 12	Risk Evaluation of Wearable Devices	
Risk Tool 13	Value Risk Framing Analysis and Aggregation	
Risk Tool 14	Risk Metric Framework	
Risk Tool 14a	Identification and Review of Risk Drivers and Risk Metrics	
Proactive Risk/Opportunity	Management Resources	24

<u>Risk-Based Quality Management:</u> Regulatory authorities encourage the use of risk-based approaches in the development of clinical study design and execution in order to support Quality Management. These leading practices assist users in applying these approaches to support their compliance with regulatory authority expectations.

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RBQM 01	Development of a Risk-Based Monitoring Plan		
RBQM 01a	Risk-Based Monitoring Plan Template		
RBQM 01b	Risk-Based Monitoring Framework		
RBQM 02	Centralized Monitoring Procedural Standards		
RBQM 03	Subject Data Sampling Methods for Risk Based Source Data Monitoring		
RBQM 04	Process for Establishing Critical to Quality (CTQ) Factors and Quality Tolerance Lim (QTLs)	nits	
RBQM 04a	Critical to Quality (CTQ) Factors Template		
RBQM 05	Process for De-Risking Protocols		
RBQM 05a	Protocol De-Risking Checklist		
RBQM 06	Integrated Quality Risk Management Plan (IQRMP)		
Risk-Based Quality Management Resources		10	

<u>Roles/Responsibilities:</u> Roles and Responsibilities should be understood throughout an organization and its partners to drive oversight and efficient clinical operations. Roles and Responsibilities should be proactively defined before project work begins and refined and enhanced on a periodic basis.



RnR Tool 00	Roles and Responsibilities Guideline	
RnR Tool 01	Sourcing Models and Oversight	
RnR Tool 02	Core Competency	
RnR Tool 04	Using RACI Charting and Analysis	
RnR Tool 05	Performance Management Initiatives for Outsourcing Oversight	
RnR Tool 06	Template RACI Chart	
RnR Tool 07	Leading Practices in Performance Measurement	
RnR Tool 08	SMART Goals	
RnR Tool 09	Provider Onboarding Template	
RnR Tool 10	Core Competency Decision Tool	
RnR Tool 11	Task Ownership Matrix	
RnR Tool 12	Transfer of Obligations	
RnR Tool 13	Role-Based Transition Plan Template	
RnR Tool 14	Provider Oversight Plan Template	
Roles/Responsibilities Resources		14

<u>Site Quality:</u> The Avoca Quality Consortium (AQC) recognizes that the biopharmaceutical industry cannot elevate quality to the highest levels without involving sites as a critical component of the holistic clinical trial quality value system. As a result, the AQC has brought investigative site needs into the mix with Sponsors and Providers via the Site Quality Center and leading practices associated with the 12-component AQC Investigator Site Quality Management System construct. (See also Investigator Site Inspection Readiness leading practices (INSP 11-17)).

SQMS 01	Proactive Quality Framework for Sites - Quality Culture and Practices	
SQMS 02	Introduction to Quality Management Systems for the Clinical Trial Site	
SQMS 03	Proactive Quality Framework for Sites - Investigator Responsibilities	
SQMS 04	Investigator Site Personnel Onboarding Training and Selection to a Trial Study Team	
SQMS 05a	Clinical Site Investigator Master Delegation and Training Matrix	
SQMS 05b	Site Staff Qualifications Assessment, Onboarding, Training Plans and Documentation	
SQMS 05c	Site Staff Orientation Agenda and Schedule	
SQMS 05I	Investigator Site Staff Onboarding and Training Glossary	
SQMS 06	Site and Team Management Tool: RACI Model	
SQMS 06a	Sample Clinical Site RACI Chart	
SQMS 07	Clinical Site Standard Operating Procedures Overview and Management Standards for SOP Development	
SQMS 07a	Clinical Site SOP Management Log	
SQMS 08	Clinical Site Investigator Trial Oversight-Supervision Procedural Document Standards	
SQMS 08a	Clinical Site Investigator Trial Oversight Supervision Template	
SQMS 09	Clinical Site Investigator Delegation of Duties and Tasks Procedural Document Standards for SOP and Policy Development	
SQMS 10	Clinical Site Source Document Management Procedural Standards for SOP and Policy Development	



SQMS 10a	Clinical Site Source Document Location Log	
SQMS 11	17	
SQIVIS 11	Clinical Site IP Mgmt Accountability Procedural Doc Standards for SOP and Policy Development	
SQMS 11a	Clinical Site Investigational Product Temperature Log	
SQMS 12	Clinical Site Handling of Protocol Amendments New Study Information Procedural	
	Standards for SOP and Policy Development	
SQMS 12a	Clinical Site Protocol Amendment Tracking Log and New Study Information Tracking Log	
SQMS 13	Clinical Site Protocol Deviation Management Procedural Document Standards for SOP	
	Policy Development	
SQMS 13a	Clinical Site Protocol Deviation Tracking Log	
SQMS 14	Clinical Site Users of Electronic Systems Log Template	
SQMS 15	Clinical Site Risk-based Quality Management of Informed Consent Process	
SQMS 15a	Basic Clinical Site Informed Consent Process Illustration Tool	
SQMS 16	Clinical Site Risk-based Quality Management of IRB and EC Responsibilities	
SQMS 16a	Clinical Site IRB and EC Interaction Compliance Priorities Identification Tool	
SQMS 17	Role of Audits and Inspections in Clinical Site Risk-based Quality Management	
SQMS 17a	Clinical Site Guidelines for Internal Audits	
SQMS 17b	Outline for Clinical Site Yearly Audit Plan	
SQMS 18	Clinical Site Risk-based Quality Management of the Safety and Adverse Event Reporting Process	
SQMS 18a	Clinical Site Adverse Event Definitions, Recording, and Reporting Requirements Tool	
SQMS 18b	Clinical Site Adverse Event Log Template	
SQMS 19	Clinical Site Risk-based Quality Management of Root Cause Analysis	
SQMS 20	Business Impact Analysis Template	
SQMS 21	Business Continuity Plan Template	
SQMS 24	Clinical Site Risk Assessment Tools	
SQMS 25	Clinical Site Risk Prevention and Detection Controls	
SQMS 26	Clinical Site Risk Management Plan Template	
SQMS 27	Site Quality Agreement Template	
SQMS 28	Clinical Site Risk and Issues Triggers	
SQMS 29	Site Communication Plan Template	
Site Centricity Resources	43	

<u>Technical Oversight:</u> Technical oversight includes the activities and behaviors necessary to manage and improve operations by overseeing the engagement and management of third parties (CROs and other third parties) that are conducting technical activities in support of clinical programs including the services that support the technologies.

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Tech Tool 00	Technical Oversight Guideline
Tech Tool 01	Core Oversight Practices
Tech Tool 02	Project Management Oversight
Tech Tool 03	Study Start Up Oversight



Tech Tool 03a	Study Start Up Experience
Tech Tool 03b	Study Start Up Feedback
Tech Tool 04	Monitoring Oversight
Tech Tool 04a	Monitoring Experience
Tech Tool 04b	Monitoring Feedback
Tech Tool 05	Enrollment Oversight
Tech Tool 05a	Enrollment Experience
Tech Tool 05b	Enrollment Feedback
Tech Tool 06	Data Management Oversight
Tech Tool 06a	Data Management Experience
Tech Tool 06b	Data Management Feedback
Tech Tool 07	Biostatistics Oversight
Tech Tool 07a	Biostatistics Experience
Tech Tool 07b	Biostatistics Feedback
Tech Tool 08	Medical Writing Oversight
Tech Tool 08a	Medical Writing Experience
Tech Tool 08b	Medical Writing Feedback
Tech Tool 09	Regulatory Oversight
Tech Tool 09a	Regulatory Experience
Tech Tool 10	CTMS Oversight
Tech Tool 11	Third Party Organization Start Up and Oversight
Tech Tool 12	Central Lab Oversight
Tech Tool 12a	Central Lab Experience
Tech Tool 12b	Central Lab Feedback
Tech Tool 13	IxRS and IRT Provider Oversight
Tech Tool 13a	IxRS and IRT Experience
Tech Tool 13b	IxRS and IRT Feedback
Tech Tool 14	ECG Provider and Reader Oversight
Tech Tool 14a	ECG Provider and Reader Experience
Tech Tool 14b	ECG Provider and Reader Feedback
Tech Tool 15	Imaging Provider and Reader Oversight
Tech Tool 15a	Imaging Provider and Reader Experience
Tech Tool 15b	Imaging Provider and Reader Feedback
Tech Tool 16	Biomarker Lab Oversight
Tech Tool 16a	Biomarker Lab Experience
Tech Tool 16b	Biomarker Lab Feedback
Tech Tool 17	Clinical Supply Management Provider Oversight
Tech Tool 17a	Clinical Supply Experience
Tech Tool 17b	Clinical Supply Feedback
Tech Tool 18	TMF eTMF Oversight



Tech Tool 18a	TMF eTMF Industry and Regulatory Landscape	
Tech Tool 19	Bioanalytical Lab Oversight	
Tech Tool 19a	Bioanalytical Lab Experience	
Tech Tool 19b	Bioanalytical Lab Feedback	
Tech Tool 20	COA Provider Oversight	
Tech Tool 20a	COA Experience	
Tech Tool 20b	COA Feedback	
Tech Tool 21	Pharmacovigilance Oversight	
Tech Tool 21a	Pharmacovigilance Experience	
Tech Tool 21b	Pharmacovigilance Feedback	
Tech Tool 22	IDMC Oversight	
Tech Tool 22a	IDMC Experience	
Tech Tool 22b	IDMC Feedback	
Tech Tool 23	Pt Recruitment Retention Oversight	
Tech Tool 23a	Pt Recruit Retention Experience	
Tech Tool 23b	Pt Recruit Retention Feedback	
Tech Tool 24	Quality Assurance Audits Oversight	
Tech Tool 24a	Quality Assurance Audit Experience	
Tech Tool 24b	Quality Assurance Audit Feedback	
Tech Tool 25	Clinical Trial Home Nursing Provider Oversight	
Tech Tool 25a	Clinical Trial Home Nursing Provider Experience	
Tech Tool 25b	Clinical Trial Home Nursing Provider Feedback	
Tech Tool 26	Study Closeout Process Oversight	
Technical Oversight Resources 67		



Summary of Knowledge Center Resources

Category of Leading Practices/Resources	Total Number
Communication	
Governance/Organizational Construct	19
Inspection	50
Oversight Leadership	8
Metrics/Analytics/Technology	
Oversight Capability Maturity Model	
Provider Qualification	94
Process Oversight	31
Protocol Quality	7
Patient Engagement	31
Quality Agreement	
Quality Oversight Management Framework	
Proactive Risk and Opportunity Management	
Risk-Based Quality Management	
Roles/Responsibilities	
Site Quality	43
Technical Oversight	
Total Available Knowledge Center Resources:	



New Documents in Development		
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PQUAL 23	CRO Pharmacovigilance Standards	
PQUAL 23a	CRO Pharmacovigilance RFI Template	
PQUAL 23b	CRO Pharmacovigilance Scorecard Template	
PQUAL 23c	CRO Pharmacovigilance Checklist Template	
PQUAL 24	CRO Investigator Contract Budget Payments Standards	
PQUAL 24a	CRO Investigator Contract Budget Payments RFI Template	
PQUAL 24b	CRO Investigator Contract Budget Payments Scorecard Template	
PQUAL 24c	CRO Investigator Contract Budget Payments Checklist Template	
PQUAL 25	Mobile Cardiac Monitoring Standards	
PQUAL 25a	Mobile Cardiac Monitoring RFI Template	
PQUAL 25b	Mobile Cardiac Monitoring Scorecard Template	
PQUAL 25c	Mobile Cardiac Monitoring Checklist Template	
PQUAL 32	Patient Recruitment Feasibility Retention Standards	
PQUAL 32a	Patient Recruitment Feasibility Retention RFI Template	
PQUAL 32b	Patient Recruitment Feasibility Retention Scorecard	
PQUAL 32c	Patient Recruitment Feasibility Retention Visit Checklist	
PQUAL 33	Investigational Product Management Standards	
PQUAL 33a	Investigational Product Management RFI Template	
PQUAL 33b	Investigational Product Management Scorecard	
PQUAL 33c	Investigational Product Management Visit Checklist	
RBQM 07	Vendor Categorization Scorecard	
RBQM 08	Integrated Risk Tool	
RBQM 08a	Instruction for Integrated Risk Tool	
RBQM 09	Specifications for Risk-based Systems for Digital Oversight of Risk	
RBQM 10	Risk-based eTMF File Review Guide	

